Lost in America:

How hundreds of billions of dollars of food goes missing in the US Food System every year

Patrick Bultema Chairman, CEO, & Co-founder

FoodMaven



\$200+ Billion in Lost Food





40% of US Ag production is thrown away





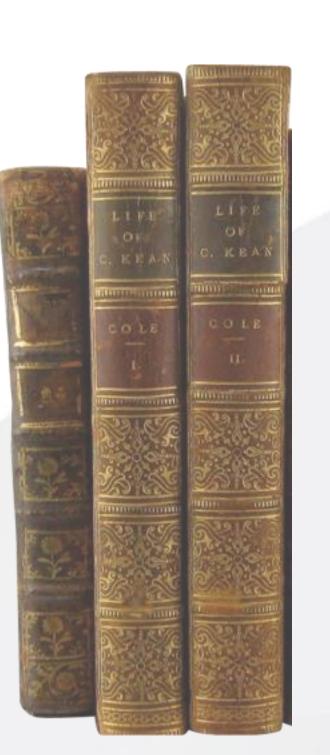








40% US Ag





Symptom

Where It Happens





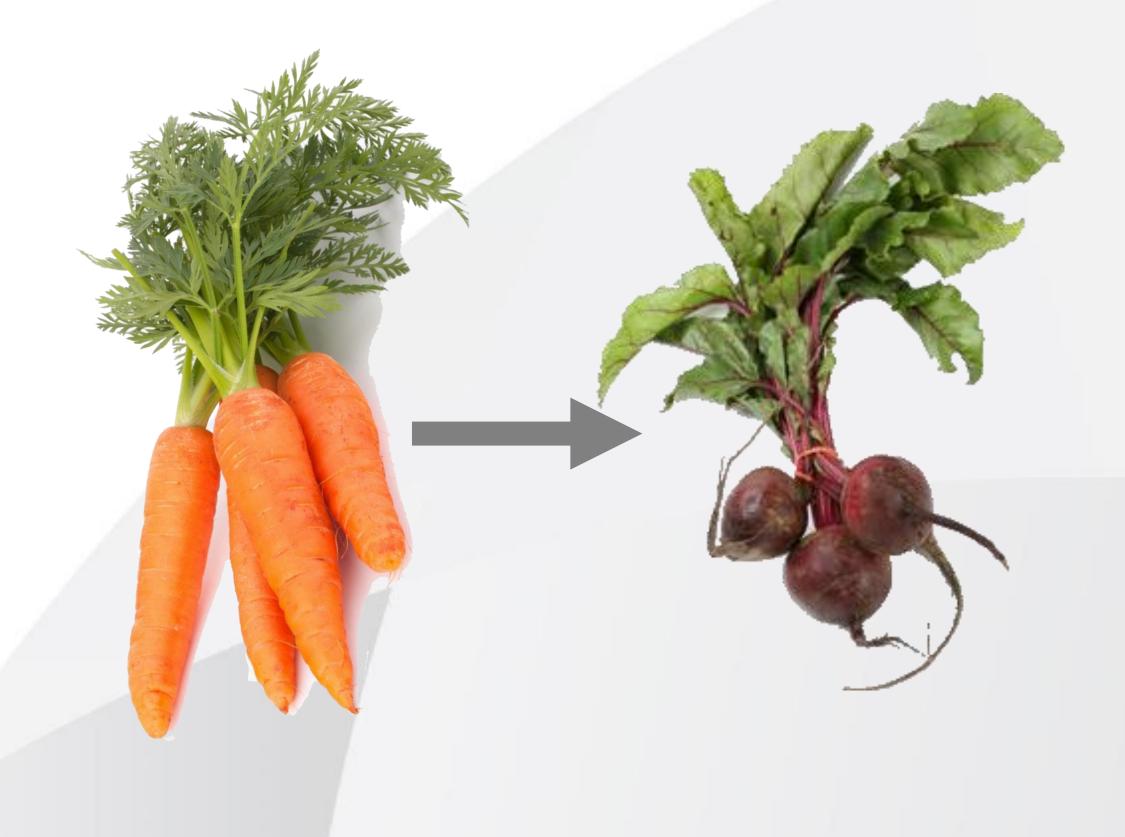
In defense of the US Food System ...



Still, how is so much food lost?



Inflexible Nature of Food Production







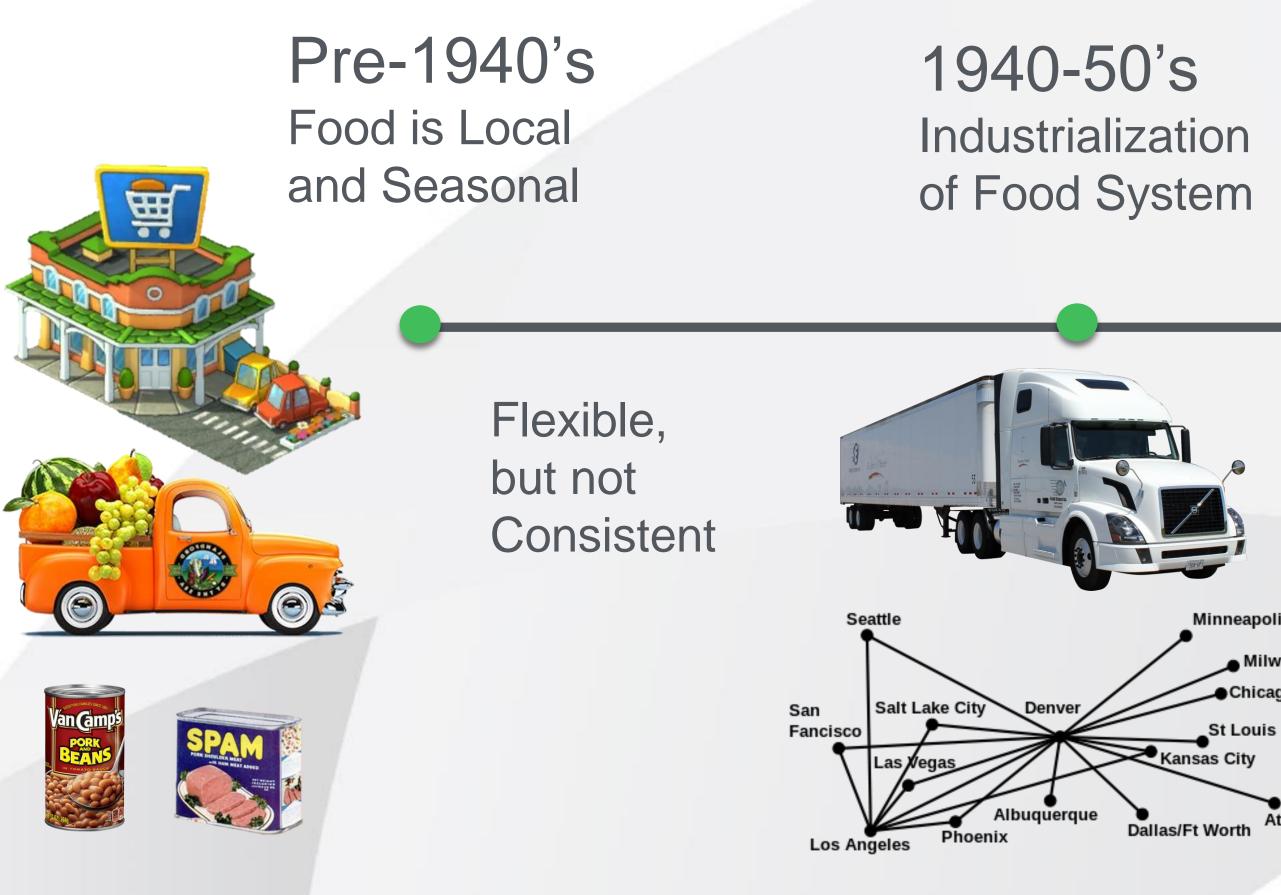
Bacon and Egg Breakfast







Historical Perspective



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Current Virtually unchanged

Always have everything, but at a cost

Minneapolis/St Paul Milwaukee Chicago-Midway Atlanta

Restoring Flexibility and Agility to the Food System



1940's and 50's ... Factors that Shaped

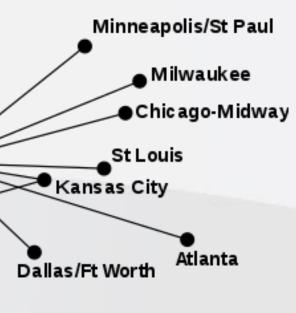
Marshall Plan

Image: block with the state of th

San Fancisco Las Vegas Albuquerque Los Angeles Phoenix



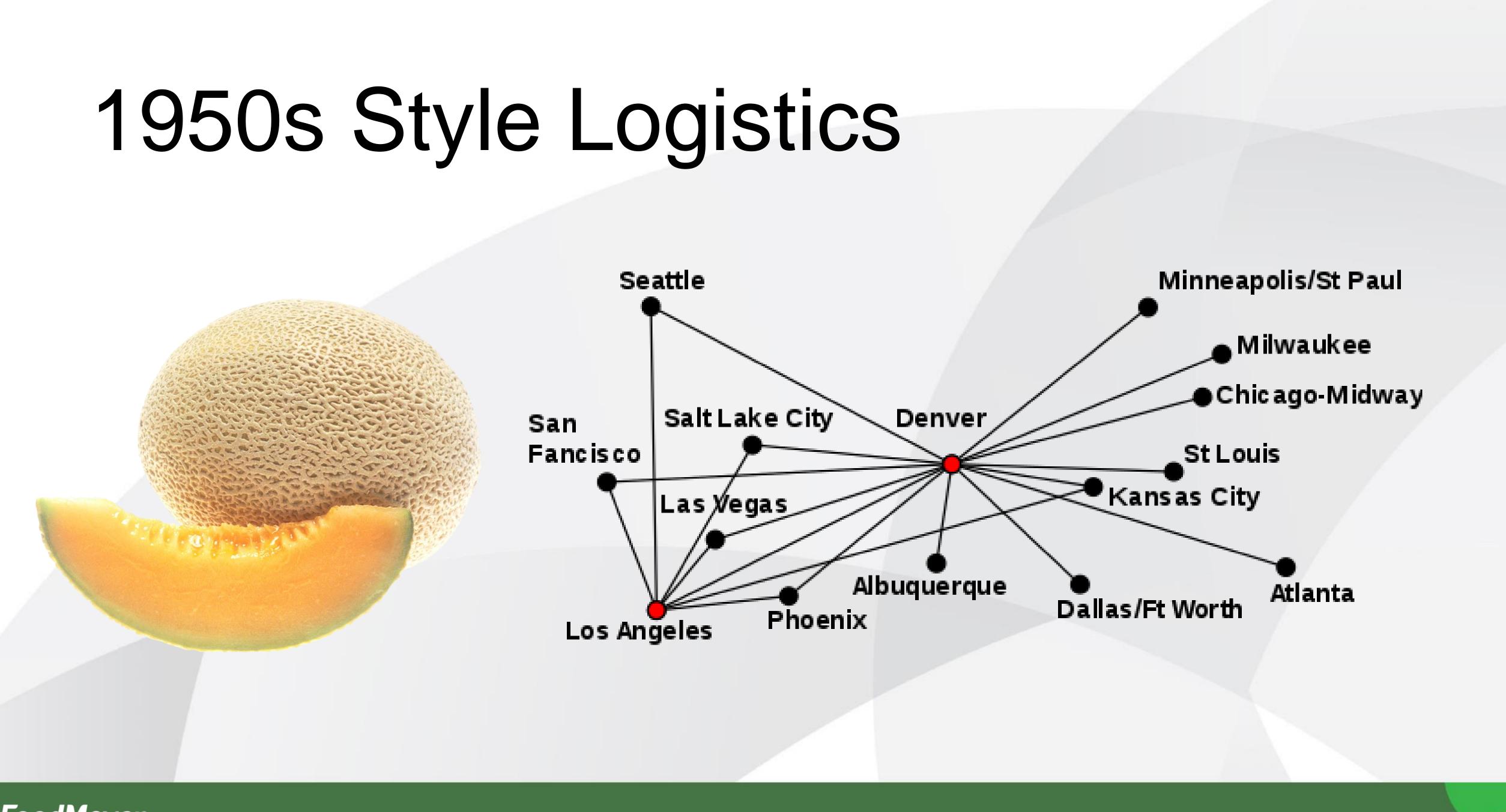
Industrialization



Mass Media Mass Brands









Abundance Expectation





Everything ...

All the time



Abundance Expectation





Accepted Wisdom of Grocery Stores

Percent loss doubled since 1974



Statistically Speaking ... Oversupply at every step



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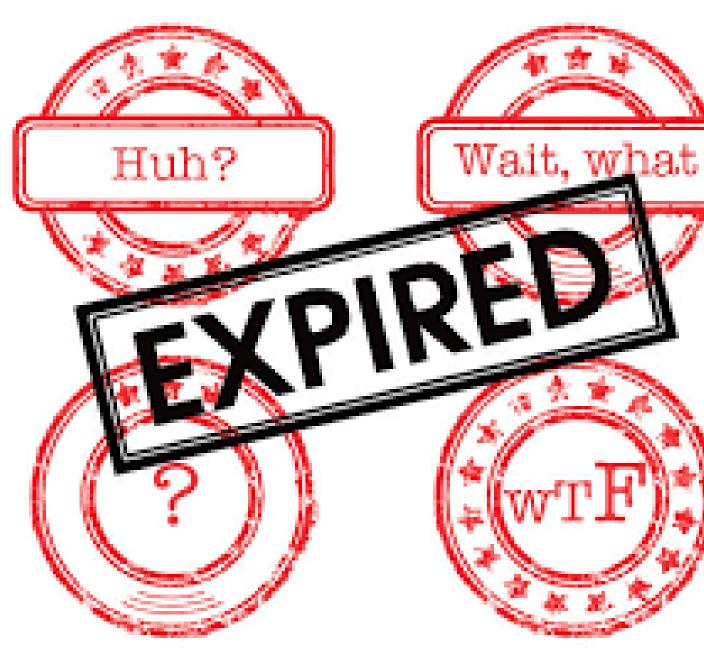
- ✓ Packing Shed
- √ Broker
- \checkmark Wholesaler
- ✓ Specialty Wholesaler
- ✓ Distributor ✓ Super Distributor
- ✓ Distribution Center
- ✓ Grocery Store



Those Confusing Dates!











Rigid System No Room "Kicks" Dump



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\$200+ Billion in Lost Food



Food Production 1950s Logistics Abundance Expectation Confusing Dates Inflexibility / "Kicks"







Altruism



Need Economically Compelling Solution



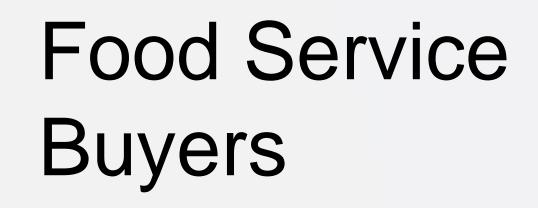
Arbitrage



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Capturing "Lost Food"



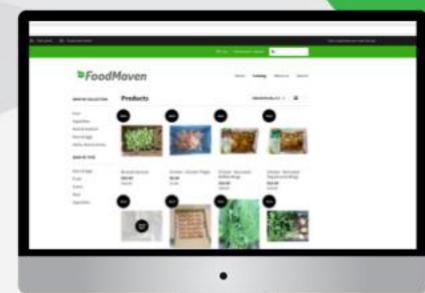


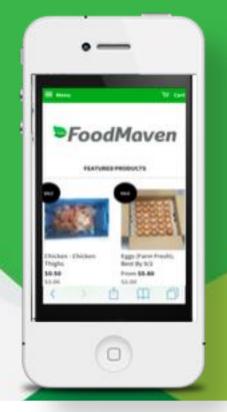
Revenue Rescue for Sellers



Steep Discounts







Convenience





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"Lost Food" = Oversupply

Imperfects



Local



FoodMaven What We Don't Sell ...

25%











\$2

0% Landfill



Growing Visibility









Look Upstream



